### Basic Training & Beyond Day-Two

WiFi: dcbarwifi / 2027374700

### **Client Relations**

### Marketing

### Productivity & Technology

## Who is your ideal client?

• Why good client choice is vital

• What are the characteristics of your ideal client?

• Where are they & how do you talk to them?

We are licensed to solve the problems of others for a fee

### LAW IS A RELATIONSHIP BUSINESS

### **Client Vetting**

• Advance fee

• The interview process & using a questionnaire

• Social media & public data bases

Credit report: <u>Experian's service for lawyers</u>

### When you need to close

• Are you talking to the decision maker?

• Can you solve this problem?

• Are there contingencies?

• Ask for the work. See page 80, e-Manual

### Now that you have said "Yes"

• Start work in their presence

Make sure they "see" you solving their problem

 Create a system of informing & educating that is personalized to each client

# The challenging client

• Allow for sufficient time & attention

 Document the effort; (This becomes part of the client file: <u>LEO 333</u>)

If you need to withdraw: <u>Rule 1.16(b)</u>

**Real listening** 

How it works

Why it works

The problem we are solving has an emotional component

### **Client expectations**

What are they?

How do we address them?

A big factor in satisfied clients who will refer new clients

### **Setting Boundaries**

 It starts at intake & is reflected in the fee agreement

• Some client have to be trained & reminded

Boundaries keep us professional

## A small client can refer a big client

 Every client should feel like your most important client

Informing & educating is essential

Contact the client before the client contacts you

## The New Client Checklist

- Am I competent & efficient?
- Is this work in my Plan
- Will the fee be reasonable now, during & at the end of the representation?
- Are expectations addressed?
- Can I finish the work?
- Will I need help?

### Opportunities to make a good impression

- The appearance of the client file
- The office experience for the client
- The client's interaction with you
- Meeting them quickly using <u>Zoom</u>

**Clients to avoid** 

### The liar

### Exquisitely angry client

Serial litigant who is pro se or has fired counsel

#### The unrealistic person

The person who ignores boundaries & directions

The person who does not value your effort

The person with the *unsolvable* problem

### You are on thin ice when . . .

- You are working outside your expertise
- You are too busy or afraid to communicate
- Your office is chaos and client data is exposed
- Your invoices are inaccurate
- You have big receivables & sue to collect fees
- You take on new work just to cover overhead
- You represent friends & family for free

### Evaluate your client's experience

### Request our *Client Satisfaction Survey Form* From <u>PMAS@dcbar.org</u>

#### Use <u>SurveyMonkey.com</u>

# More information on *Client Relations* is at Page 77, e-Manual

### How to avoid a problem using a survey

When staff have significant client contact, survey the client both during and at the conclusion of the representation.

Encourage feedback about how the client is being handled.

Make sure the survey results come to you.

## Marketing

# Applicable Rules: 7.1 7.5

# Codes, regulations & other jurisdictions can also apply.

# Example: Bergman v District of Columbia

DC Court of Appeals 08-CV-859

# The first step . . .

# Start from what is real & true.

l act on the basis of my self-image.

### Own who you are.

### Own where you are.

# Move from "I have to market,"

# To "I get to market."

# Our choice . . .

# -to talk about us or -to talk about the problem we solve

# You cannot impact a feeling with a fact.

# You can only impact a feeling with another feeling.

### Which message is more effective?

#### Juvenile Defense

Experienced former prosecutor who now focuses on the problems of juvenile defendants.

> Thomas Wight, Esq. Lawyer 136 Pryor Street SW Atlanta, GA 30303 www.juveniledefense.com

# **This is Serious**

No one thinks their child will end up here For HELP when the unthinkable happens call

> Thomas Wight Attorney at Law 404-502-3967

Imagine your client's earliest thoughts about the problem . . .

If you had the chance to provide information at that moment . . . What would you say?

# The problem the client lives with is often deeper and wider than the part you will solve.

& wider

- than the piece
- you will solve

How can you inform and educate your ideal client at each stage of their problem recognition process?

# The information you would provide

• • •

# is content for marketing messages.

# Inform . . .

# Be careful not to give legal advice when marketing.

The Miranda marketing example . . .

### You have the right to remain silent.

VS.

#### Never talk to the police.

# The ideal client's problem recognition process

- I think I've got a problem . . .
- Maybe it will go away . . .
- Can I solve it myself . . .
- Do I need a lawyer . . .
- Who is the right lawyer for me . . .

Yellow page ads are aimed at the last stage of the problem recognition process:

Who is the right lawyer for me? Legal Zoom is aimed at the early stages

## What do process focused websites do?

# Some examples of process focused sites:

<u>DiPietro Law Group</u> VirginiaDivorceAttorney.com

#### Rosen.com

JerseyEstatePlanning.com

http://www.bobbattlelaw.com

http://www.oginski-law.com

http://www.paestateplanners.com

## Marketing focused on "me"

Tax, Business Law, Business Formation and Finance, Computer/High Tech/Biotech Law, Intellectual Property, Trusts, Estates, Wills, Probate, Estate Planning, Real Estate, Civil Litigation, Mediation.

Attorney and accountant, Notary Public, Former IRS attorney and former tax/business transactions attorney for a major corporation (Freddie Mac®). Education: University of Maryland (B.A., 1977); St. John's University School of Law (J.D., 1980); Georgetown University (M.S. Accounting, 1981); New York University School of Law (LL.M., 1987). Practice serves individuals, business, trusts, estates, partnerships, nonprofit organizations, etc. in regional, national, and international legal matters. Licensed to practice law in Maryland, District of Columbia, Virginia, and New York. Admitted to U.S. District Court-District of Maryland, U.S. District Court-Northern District of New York, U.S. Tax Court, U.S. Court of Appeals-Fourth Circuit, and U.S. Supreme

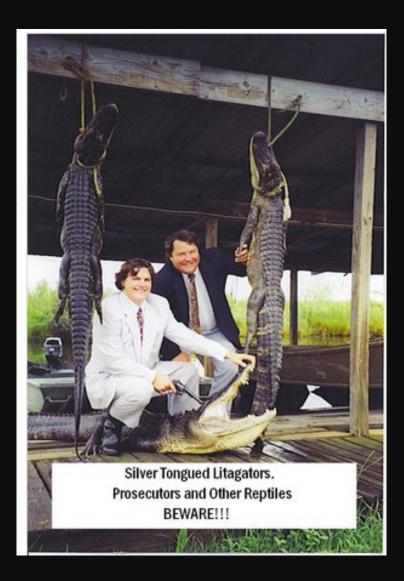
Owned Dama

Computer law, high tech law, biotech law, software/product development agreements, consulting services agreements, software/product licensing agreements, software/product maintenance agreements, domestic and international software/product distribution agreements, e-commerce and web development agreements, joint ventures, teaming agreements, subcontracts, confidentiality agreements, litigation, etc.

Intellectual property (trademarks, service marks, and copyrights), applications, protection issues, infringement issues, domain name and web content protection, online brand protection issues and resolution strategies, domain name recovery and acquisition processes, unfair competition, trade secrets, trade dress claims, litigation, etc. Identifying and inventorying intellectual property assets, buying and selling intellectual property assets, etc.

Trusts, estates, wills, probate, estate planning and administration, general and special powers of attorney, health care power of attorney and advance medical directives/living wills, revocable living trusts, insurance trusts, charitable trusts, special peops

#### An example of "it's all about me" lawyer marketing . . .



#### You are an estate planner or elder lawyer

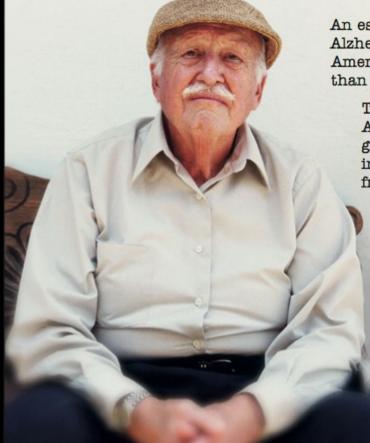
and you know your ideal client has a process.

#### How do you talk to them

while they are working their way through

their process?

#### "Dad Couldn't Remember How To Get Home."



An estimated 4.5 million Americans have Alzheimer's disease. The number of Americans with Alzheimer's has more than doubled since 1980.

The number of Americans with Alzheimer's disease will continue to grow — by 2050 the number of individuals with Alzheimer's could range from 11.3 million to 16 million.

Half of all nursing home residents have Alzheimer's disease or a related disorder.

A person with Alzheimer's disease will live an average of eight years and as many as 20 years or more from the onset of symptoms. .

> The average cost for nursing home care is \$42,000 per year but can exceed \$70,000.

> (Source for all statistics: Alzheimer's Association, www.alz.org)

The answers to the legal and financial challenges posed by Alzheimer's disease can only be answered on an individual basis by an attorney whose practice is concentrated on elder law, Medicaid planning, and estate planning.

The Elder Law Firm of Marshall & Associates is known throughout Pennsylvania for the expert help they provide seniors who are faced with long-term care needs.

#### Take The First Step

Call today to reserve a place at one of our free seminars for seniors, their families, elder care professionals, and caregivers. Each presentation lasts about 90 minutes, including a "Question & Answer" session.



Jersey Shore Office 303 Allegheny Street, Jersey Shore, PA 17740-1405 (570) 398-7603 (800) 401-4552

Williamsport Office 49 E. Fourth Street, Suite 200, Williamsport, PA 17701-6355 (570) 321-9008

#### Wilkes-Barre Office Cross Creek Pointe, Suite 402, 1065 Hwy. 315, Wilkes-Barre, PA 18702 (570) 822-6919

#### Reason To Make An Estate Plan #10

#### Your son-in-law, Fred

- Hasn't had a job since 1999
- Belongs to a religion that you consider a cult
- Sells t-shirts at concerts by a band called "Phish"
- You suspect he is fond of chemical substances
- Thinks it's great that he has rich in-laws

## Is he going to get *half* of what you leave to your daughter?

#### Do not miss this FREE seminar! Two days only. Seating is limited.

Wednesday, February 15, 2006 10:00am-11:30am The Lodge at Rancho Mirage 68-900 Frank Sinatra Drive Rancho Mirage Thursday, February 16, 2006 6:30pm-8:00pm The Lodge at Rancho Mirage 68-900 Frank Sinatra Drive Rancho Mirage

**Refreshments Served** 

Reserve your space today. Call: 760-776-9977





74-916 Highway III Indian Wells, CA 92210 PHONE 760-776-9977 Fax 760-406-5053 WWW.LEELAWYERS.COM

## Who is <u>Zamani & Associates</u> talking to in this video?

## **SmartMarketingNow.com**

## What are the questions

## in your ideal client's mind?

What is the intent reflected in this video? BenGlassLaw Elements of a good, long term marketing system . . .

Prepare information about the five to ten questions you get from every new client. Prepare a 15 to 30 minute talk to a room full of your potential ideal clients informing & educating them about the problems you solve.

Create a database of contacts in Outlook, in a spreadsheet, or in any other functional system.

# Who goes into your contacts list?

Friends, family, clients, former clients, potential clients, & anyone who can refer business.

## Sophisticated contact management software review:

**Contact Management Software Reviews** 

SalesForce.com

# A basic contact management system . . .

Contact ID	Contact Name	Contact Name:	Contact Title	Billing Address	City		State or Provi	Postal	Code 🔽 Cour
	Contact 1	Contact 1	Title 1	Address 1	City		New York	12345	Unite
2	Contact 2	Contact 2	Title 2	Address 2	Nev	v York	New York	12345	Cillada alta a susses
3	Contact 3	Contact 3	Title 3 If you need	fewer rows than provided in the		tle	Washington	12345	Click the arrow heading cell in t
4	Contact 3	Contact 4		a, just select the rows you don't		tle	Washington	12345	for sort and filt
5	Contact 4	Contact 5	liue a	nen, on the Tables tab of the Ribb		York	New York	12345	Unite
6	Contact 5	Contact 6		and then click Table Rows. Or, rig to Delete and then click Table Roy		York	New York	12345	Unite
7	Contact 6	Contact 7	Title 7	to Delete and then click Table Roy	ws.	tle	Washington	12345	Unite
8	Contact 7	Contact 8	Title 8	Address 8	Sea	ttle	Washington	12345	Unite
9	Contact 8	Contact 9	Title 9	Address 9	Nev	v York	New York	12345	Unite
10	Contact 8	Contact 10	Title 10	Address 10	Nev	v York	New York	12345	Unite
11	Contact 8	Contact 11	Title 11	Address 11	Nev	v York	New York	12345	Unite
12	Contact 9	Contact 12	Title 12	Address 12	Sea	ttle	Washington	12345	Unite
13	Contact 10	Contact 13	Title 13	Address 13	Sea	ttle	Washington	12345	Unite
14	Contact 11	Contact 14	Title 14	Address 14	Nev	v York	New York	12345	Unite
15	Contact 12	Contact 15	Title 15	Address 15	Lon	don		12345	Unite
16	Contact 13	Contact 16	Title 16	Address 16	Lon	don		12345	Unite
17	Contact 14	Contact 17	Title 17	Address 17	Lon	don		12345	Unite
18	Contact 14	Contact 18	Title 18	Address 18	Lon	don		12345	Unite
19	Contact 14	Contact 19	Title 19	Address 19	Lon	don		12345	Unite
20	Contact 15	Contact 20	Title 20	Address 20	Lon	don		12345	Unite
21	Contact 16	Contact 21	Title 21	Address 21	Tok	yo		12345	Japai
22	Contact 17	Contact 22	Title 22	Address 22	Tok	yo		12345	Japai
23	Contact 18	Contact 23	Title 23	Address 23	Tok	yo		12345	Japai
24	Contact 18	Contact 24	Title 24	Address 24	Tok	yo		12345	Japai
25	Contact 19	Contact 25	Title 25	Address 25	Tok	yo		12345	Japai
26	Contact 20	Contact 26	Title 26	Address 26	Tok	yo		12345	Japai
27	Contact 21	Contact 27	Title 27	Address 27	Tok	yo		12345	Japai
28	Contact 22	Contact 28	Title 28	Address 28	Tok	yo		12345	Japai
29	Contact 23	Contact 29	Title 29	Address 29	Pari	s		12345	Fran
30	Contact 24	Contact 30	Title 30	Address 30	Pari	s		12345	Fran
31	Contact 24	Contact 31	Title 31	Address 31	Pari	s		12345	Fran
32	Contact 24	Contact 32	Title 32	Address 32	Pari	s		12345	Fran
33	Contact 25	Contact 33	Title 33	Address 33	Pari	s		12345	Fran
34	Contact 26	Contact 34	Title 34	Address 34	Pari	s		12345	Fran
35	Contact 26	Contact 35	Title 35	Address 35	Pari	s		12345	Fran
36	Contact 27	Contact 36	Title 36	Address 36	Pari	s		12345	Fran
2 · · · · · · · · · · · · · · · · · · ·									

# How many opportunities exist for you to be found?

How many venues can you create for your marketing message?

You & your presence . . . Your office **Business** card Website (video) Newsletter Blog Brochure Social media . . .

#### Sources for unique & traditional cards:

Moo.com

DesignYourOwnCard.com

Crane.com

VistaPrint.com

## Speaking engagements . . .

### Books & free publications . . .

Useful tools . . .

## Infinity Law Group

## Gabriel Cheong, Esq. Massachusetts Divorce Ap

#### Create a great logo



#### 99 Designs - Logo Design

## What Every Virginia Woman Should Know About Divorce

## 7 Estate Planning Mistakes to Avoid

The concept - informing, educating & establishing yourself as the expert in your area - applies in any practice area . . . Material for an essay, seminar, blog & newsletter are the tools.

## Relate to Marketing like it is your best client . . .

## How would you treat your best client?

#### You would have a plan

You would strategize

#### You would open a file

You would work on it every day

You would evaluate it often

#### You can do the work yourself:

Rollins & Chan

Or you can use a service: Great Legal Marketing

<u>UpwardAction.com</u>

Focus on the problem you solve & the questions in the mind of the prospective client Why the newsletter works Targeted to your audience Regularity Long-term tool Becomes a part of your process More cost effective Few do it well <u>Hardcopy is better than electronic</u>

#### **Marketing resources**

The Culture Code by Clotaire Rapaille

Influence, the Psychology of Persuasion by Robert B. Cialdini

Contagious, Why Things Catch On by Jonah Berger

You Can't Teach Hungry by John Morgan

Great Legal Marketing by Ben Glass

Primal branding: Create Zealots for Your Brand, Your Company, and Your Future by Patrick Hanlon

#### Productivity & the Small Firm

Profitability & growth are the result of a productive lawyer

It's a question of using the right tool for the job

It's stepping back, watching & creating workflows

### Where technology helps

• Research & finding information

• Managing data, such as time & billing, client information & firm financial information

Communication

#### **Creating systems**

https://www.theformtool.com/ Automates Word documents It has a free version & a pro version for \$89 a year

Create a template for fee agreements

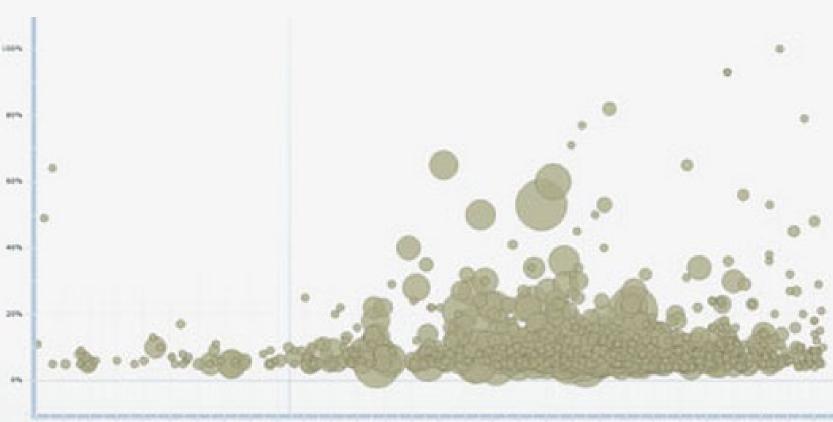
#### Free & low cost legal research

#### Fastcase, a DC Bar member benefit

Learn more about Fastcase

DC & Federal & all jurisdictions, plus more is free as a Bar member benefit (Non-members pay \$1000.00 annually)

## The Fastcase interactive map – visualize search results



#### Important small firm systems

- Client intake & setup
- Information processing; how paper and data are handled, entered & stored
- Tracking cash flow & financial information
- Conflicts checking

### Time & Billing

- <u>Time59.com</u> \$199 annually
- <u>Bill4Time.com</u> \$27 \$80 monthly
- <u>TimeSolv.com</u> \$35 monthly
- <u>Timeslips</u> \$274 annually

#### Case Management Systems

• <u>Clio is a DC Bar member benefit</u>

• <u>MyCase</u>

• <u>RocketMatter</u>

Lawyerist review of case management tools

### Examples of new firm models

• Potomac Law Group

• Rollins & Chan

• MD Family Lawyer.com

• Nakia Gray

#### **Concept Mapping**

A strategic thinking tool

Plain paper and colored pencils/pens

<u>Concept mapping, a/k/a mind mapping for</u> <u>lawyers</u>

The five best applications

### Networking with other lawyers

March 26 at the DC Bar, The Easiest Ways to Increase Productivity And Profitability In Your Firm with Geoff Gilbert. Register at <u>LunchAndLearn@DCBar.org</u>

March 27 at *Barrel & Crow*, 4867 Cordell Avenue, Bethesda at Noon. RSVP to <u>mark@markdelbianco.com</u>

April 10 at Alto Fumo, 2909 Wilson Blvd. (Clarendon Metro) in Arlington at 12:30 pm. RSVP to <u>steven@stevenkriegerlaw.com</u>

## Successful Small Firm Practice



### Noon-2 p.m. Monday Sessions Sept. 14, 21, 28; Oct. 5, 19, 26; Nov. 2, 9 Saturday Sessions Oct. 3 and Nov. 7, 8:30-4:30

Register: <u>SmallFirmCourse@dcbar.org</u>