



Resiliency in a Time of Crisis

The D.C. Bar wrapped up its ambitious five-year strategic plan in fiscal year 2019–2020, which also saw the organization weather an unprecedented global health crisis and prove its resiliency and ability to support its members through challenging times. With its strong leadership and dedicated staff, the Bar delivered on its five key priorities: leading within the legal profession, empowering individuals, enhancing member value, providing public service and professional excellence, and fostering community and connections.

The Bar swiftly responded to the coronavirus pandemic by transitioning fully to remote work, maintaining continuity of operations while ensuring the safety of its staff, members, and volunteers. The Lawyer Assistance Program, Legal Ethics Program, and Practice Management Advisory Service sprang into action to ensure members have the support they need to cope with the pandemic by curating a list of resources on financial aid options, addressing issues surrounding mental health and wellness, providing best practices for working remotely, and advising members on their ethical obligations. The Attorney/Client Arbitration Board worked quickly to transition to virtual hearings within weeks of the Bar's office closure.

In March 2020, the Board of Governors approved and subsequently submitted the Rules of Professional Conduct Review Committee's proposed amendments to selected rules to the D.C. Court of Appeals for its consideration. The report proposes amendments to Rules 1.1 (Competence), 1.6 (Confidentiality), 3.8 (Special Duties of a Prosecutor), 4.4 (Rights of Third Parties), and 5.3 (Responsibilities Regarding Nonlawyer Assistants).

During this fiscal year, the Bar leveraged the latest technologies to increase efficiency of service. Member Services launched an online portal for firm billing administrators, created an online Certificate of Good Standing order and fulfillment process, and moved to online invoicing for license renewal. It also added 10 member benefits partners to its affinity program.

Similarly, the D.C. Bar Communities, which support more than 31,500 memberships across 21 practice areas, increased member value by presenting more than 350 programs, made possible through the efforts of 1,000-plus volunteer planners and speakers. The new Law Student Community premiered its "Let's Brief It" podcast, the inaugural series of the D.C. Bar Communities Podcast Network. This year Communities

achieved other firsts, such as making the *D.C. Practice Manual* available to members in electronic format and hosting its 21st Annual Youth Law Fair virtually.

Demonstrating the Bar's commitment to quality programming that empowers attorneys, the Continuing Legal Education Program conducted more than 200 courses, 70 of which were new offerings. More than 150 of these classes were offered simultaneously as webinars. Several courses addressed topics related to the coronavirus pandemic such as the CARES Act and teleworking. The CLE Program also successfully converted the Mandatory Course on the District of Columbia Rules of Professional Conduct and D.C. Practice into an on-demand program.

Recognizing the evolving challenges in the business of law, the Global Legal Practice Committee continued its study of alternative business structures and multidisciplinary practice, requesting public comment and conducting a member survey on these topics. It also continued to examine alternative methods of delivering legal services to individuals.

None of the Bar's successes would have been possible without support from its IT Department. By implementing its Risk Registry and Business Continuity Plan, Bar staff were prepared for remote work. Even before making virtual operations possible, the department had already established Board of Governors and committee portals, streamlining access to meeting and background materials; improved the D.C. Bar election user platform; and created a portal for law firm administrators.

The D.C. Bar Pro Bono Center, which is supported entirely by voluntary contributions, continues to transform lives and serve more than 20,000 individuals, nonprofits, and small businesses annually. The center also helped a record-breaking 1,559 people at its monthly Advice & Referral Clinics and another 194 individuals at its quarterly Immigration Legal Advice & Referral Clinic. As the pandemic hit, the center adapted quickly to serving clients remotely, setting up dedicated phone lines for its resource centers and clinics, developing COVID-19-specific content for LawHelp.org/DC, and helping nonprofits and small businesses to apply for federal funds.

Looking forward, the Bar continued its 2020–2025 strategic planning process, forming a Strategic Planning Committee, disseminating a membership survey, and facilitating more than 30 focus groups.

The D.C. Bar at Work: A Year in Review

COMMUNITIES

350+ events

8,250+ registrants

280+ webinar/on-demand programs

1,000+ volunteer attorney planners and speakers



D.C. BAR PRO BONO CENTER



20,000+

individuals, nonprofits & small businesses served

Nonprofit & Small Business Legal Assistance Programs

- Matched 67 nonprofits with pro bono counsel
- Connected 445 small business owners with volunteer lawyers
- Trained 452 small businesses & 1,164 nonprofits

Housing Attorney of the Day Program — Represented 378 clients

Landlord Tenant Resource Center and Consumer Law Resource Center — Served 4,400 pro se litigants in D.C. Superior Court

Advocacy & Justice Clinic — Placed 252 cases for full representation

Advice & Referral Clinics in Shaw & Anacostia — Served a record 1,559 people

Bankruptcy Clinic — Provided counsel in 41 cases

Immigration Legal Advice & Referral Clinic — Helped a record 194 individuals

Legal Information Help Line — Fielded 13,032 calls

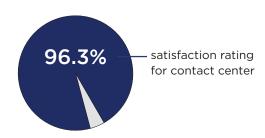
LawHelp.org/DC — Viewed 116,175 times per month on average

(Figures based on the Center's 2018-2019 annual report)

MEMBER SERVICES

3,700+ new members over fiscal year

35,764 member inquiries handled



COMMUNICATIONS

- 2019 Luminary Award from the National Association of Bar Executives for Washington Lawyer magazine
- Member Spotlight video series
- Increased social media engagement (LinkedIn by 17%, Twitter by 7%)



REGULATION COUNSEL

Attorney/Client Arbitration Board

- Concluded **25** cases in the first three quarters; issued **16** arbitration awards, resolving a total of \$2,067,330.21 in disputed legal fees
- Formed the Awareness and Accessibility Subcommittee to promote awareness of the board's fee arbitration service and to provide information to assist parties involved in the arbitration process

Legal Ethics Program

2,133 inquiries through the Legal Ethics Helpline in first three quarters of fiscal year, up from 2,090 calls at the same time last year

Clients' Security Fund

- Received \$71,443 through the third quarter in attorney restitution for past awards
- Increased accessibility by producing a Spanish translation of the CSF Application for Reimbursement and Rules of Procedure



Practice Management Advisory Service

- Made Practice 360° programs available on demand post-event for the first time
- Switched Basic Training & Beyond program to virtual classroom during the pandemic
- Increased the number of Lunch and Learn programs from 25 to 37
- Conducted **75+** education/outreach programs

Lawyer Assistance Program

- Selected to host the 2021 ABA Commission on Lawyer Assistance Programs conference
- Performed extensive update to LAP clinical intake forms to collect demographic data according to current industry best practices
- By March 31, had opened 99 new cases and conducted1,038 client sessions

IT

- Completed 9-month redesign of the Bar's website
- Supported operation of the Bar as a 100% virtual organization during COVID-19 emergency
- Prioritized multipronged approach to cybersecurity staff training, new software, safer document transfer
- Improved members' experience online processing of Certificates of Good Standing, faster onsite registration, streamlined page on communications preferences, search-friendly events and course catalog
- Launched new intranet site
- Processed more than 1 million documents for the Office of Disciplinary Counsel and Board on Professional Responsibility using an Optical Character Recognition software for efficient indexing, increasing bandwidth tenfold
- Consistently achieved over 99.5% satisfaction rating





CLE PROGRAM

200+ courses (70+ new)

150+ webinars

6,500+ attendees

100+ on-demand courses

The District of Columbia Bar

Statements of Activities and Financial Position

Years Ended June 2019 and 2018

REVENUE	2019	2018	ASSETS	2019	2018
Membership License Fees	\$30,354,371	\$28,781,446	Cash and Cash Equivalents	\$15,220,546	\$18,772,224
Communities Dues	1,448,791	1,502,703	Restricted Cash - Building Escrow	3,144,045	4,002,879
In-Kind Contributions	3,774,011	3,123,183	Restricted Cash -	1.046.212	997,065
Contributions	4,500	7,850	Clients' Security Fund	1,0 10,212	337,003
Admission and Registration	1,758,300	1,730,950	Investments	12,700,728	12,008,638
Investment Income	738,069	960,274	Other Assets	1,448,118	560,242
Other Fees and Services	1,663,868	1,018,590	Interest Rate Swap Agreements		57,856
Cost Center Transfers	(15,000)	(19,000)	Property and Equipment	76,115,230	76,194,066
Total Revenue	\$39,726,910	\$37,105,996	Total Assets	\$109,674,879	\$112,592,970
EXPENSES			LIABILITIES AND NET ASSETS		
Program Services			Liabilities		
Board on Professional Responsibility	\$8,988,447	\$8,543,781	Accounts Payable and Accrued Expense	\$6,159,786	\$5,919,494
Regulation Counsel	3,416,596	3,255,537	Amount Due to Affiliate	906,086	256,756
Continuing Legal Education	2,882,919	3,242,940	Deferred Revenue	20,370,441	21,403,419
Communications	2,610,371	2,679,169	Accrued Loss on Lease	6,928,854	10,398,649
Communities	1,537,011	1,812,267	Interest Rate Swap	4,531,514	
Annual Meeting and	335,888	146,773	Loans Payable	56,813,057	58,925,140
Judicial Reception			Total Liabilities	\$95,709,738	\$96,903,458
Clients' Security Fund Activities	245,995	97,572			
Total Program Services	\$20,017,227	\$19,778,039	Net Assets		
Commonting Complete			Undesignated	\$1,954,395	\$1,898,032
Supporting Services Administration and Finance	\$13,722,013	¢12 661 427	Board Designated		
Executive Office	3,025,822	\$12,661,427 2,964,471	Mandatory License Fee Purpose	e 8,661,545	10,572,365
Total Supporting Services	16,747,835	15,625,898	Communities	1,518,216	1,428,625
Total Expenses	36,765,062	35,403,937	Clients' Security Trust Fund	1,001,070	997,065
Change in Net Assets	2,961,848	1,702,059	Continuing Legal Education	829,915	793,425
Before Other Activity	2,501,040	1,702,000	Total Net Assets	\$13,965,141	\$15,689,512
Loss on Lease	(96,849)	(10,534,733)	Total Liabilities and Not Assets	¢100 674 070	¢112 E02 070
Net Gain (Loss) on Fair Value of Interest Rate Swap Agreements	(4,589,370)	57,856	Total Liabilities and Net Assets	φ10 <i>3</i> ,0/4,0/9	\$112,592,970
Change in Net Assets	(1,724,371)	(8,774,818)			
Net Assets - Beginning of Year	15,689,512	24,464,330			
Net Assets – End of Year	\$13,965,141	\$15,689,512			

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